

|                                                                                                                                                        | 2025         | 2025         | 2025         | 2025         | 2024         | 2024         | 2024         | 2024         | 2023         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                                                                                                                                        | 31-dec       | 30-sep       | 30-jun       | 31-mar       | 31-dec       | 30-sep       | 30-jun       | 31-mar       | 31-dec       |
| Operating profit                                                                                                                                       | 259          | 278          | 163          | 252          | 205          | 398          | 244          | 244          | 241          |
| Items affecting comparability                                                                                                                          | 0            | -            | -120         | -9           | -15          | 187          | -6           | 2            | 64           |
| <b>Adjusted operating profit, EBIT</b>                                                                                                                 | <b>259</b>   | <b>278</b>   | <b>283</b>   | <b>262</b>   | <b>220</b>   | <b>212</b>   | <b>249</b>   | <b>242</b>   | <b>177</b>   |
| Depreciation of intangible assets                                                                                                                      | -22          | -21          | -22          | -20          | -21          | -18          | -20          | -19          | -17          |
| <b>Adjusted operating profit, EBITA</b>                                                                                                                | <b>281</b>   | <b>299</b>   | <b>305</b>   | <b>282</b>   | <b>242</b>   | <b>230</b>   | <b>269</b>   | <b>261</b>   | <b>194</b>   |
| <b>Adjusted operating profit, EBITA, R12</b>                                                                                                           | <b>1,166</b> | <b>1,127</b> | <b>1,058</b> | <b>1,023</b> | <b>1,002</b> | <b>954</b>   | <b>969</b>   | <b>936</b>   | <b>935</b>   |
| Depreciation on tangible and right-of-use assets and write-downs on intangible and tangible assets                                                     | -78          | -78          | -74          | -74          | -73          | -73          | -71          | -69          | -73          |
| <b>Adjusted operating profit before depreciation and write-downs, adjusted EBITDA</b>                                                                  | <b>359</b>   | <b>377</b>   | <b>378</b>   | <b>356</b>   | <b>315</b>   | <b>303</b>   | <b>340</b>   | <b>329</b>   | <b>267</b>   |
| <b>Adjusted operating profit before depreciation and write-downs, adjusted EBITDA, R12</b>                                                             | <b>1,471</b> | <b>1,426</b> | <b>1,352</b> | <b>1,313</b> | <b>1,287</b> | <b>1,239</b> | <b>1,250</b> | <b>1,212</b> | <b>1,203</b> |
| Profit after net financial items                                                                                                                       | 219          | 234          | 114          | 210          | 164          | 341          | 190          | 200          | 177          |
| <b>Profit after net financial items, R12</b>                                                                                                           | <b>777</b>   | <b>722</b>   | <b>829</b>   | <b>905</b>   | <b>895</b>   | <b>908</b>   | <b>748</b>   | <b>725</b>   | <b>718</b>   |
| <b>Net profit for the year</b>                                                                                                                         | <b>586</b>   |              |              |              | <b>729</b>   |              |              |              |              |
| Shareholders' equity attributable to Parent Company shareholders                                                                                       | 4,382        | 4,315        | 4,192        | 4,457        | 4,532        | 4,298        | 4,019        | 4,058        | 3,814        |
| Average shareholders' equity attributable to Parent Company shareholders, R4Q                                                                          | 4,336        | 4,374        | 4,370        | 4,327        | 4,227        | 4,047        | 3,922        | 3,842        | 3,714        |
| <b>Return on equity with deduction for 22% tax, R4Q*</b>                                                                                               | <b>13.5</b>  | <b>12.9</b>  | <b>14.8</b>  | <b>16.3</b>  | <b>17.3</b>  | <b>17.5</b>  | <b>14.9</b>  | <b>14.7</b>  | <b>15.1</b>  |
| Inventories                                                                                                                                            | 1,709        | 1,677        | 1,789        | 1,764        | 1,720        | 1,606        | 1,603        | 1,584        | 1,487        |
| Accounts receivable                                                                                                                                    | 1,083        | 1,276        | 1,296        | 1,209        | 1,019        | 1,085        | 1,186        | 1,173        | 929          |
| Advance payments to suppliers                                                                                                                          | 73           | 37           | 39           | 45           | 23           | 28           | 15           | 20           | 19           |
| Accounts payable                                                                                                                                       | 395          | 428          | 432          | 450          | 395          | 402          | 440          | 451          | 343          |
| Advance payments from customers                                                                                                                        | 62           | 21           | 22           | 26           | 30           | 24           | 17           | 21           | 21           |
| <b>Working capital</b> (Inventories, accounts receivable and advance payments to suppliers minus accounts payable and advance payments from customers) | <b>2,408</b> | <b>2,541</b> | <b>2,670</b> | <b>2,543</b> | <b>2,336</b> | <b>2,293</b> | <b>2,348</b> | <b>2,304</b> | <b>2,071</b> |
| <b>Working capital, R4Q</b>                                                                                                                            | <b>2,540</b> | <b>2,522</b> | <b>2,461</b> | <b>2,380</b> | <b>2,321</b> | <b>2,254</b> | <b>2,267</b> | <b>2,286</b> | <b>2,298</b> |
| Shareholders' equity                                                                                                                                   | 4,504        | 4,440        | 4,315        | 4,525        | 4,613        | 4,380        | 4,097        | 4,143        | 3,891        |
| Average shareholders' equity, R4Q                                                                                                                      | 4,446        | 4,473        | 4,458        | 4,404        | 4,308        | 4,128        | 4,001        | 3,920        | 3,777        |
| Interest-bearing liabilities<br>(Long-term and short-term liabilities credit institutions)                                                             | 2,896        | 3,138        | 3,286        | 3,090        | 2,816        | 2,777        | 2,830        | 2,678        | 2,422        |
| Cash and cash equivalents                                                                                                                              | 418          | 642          | 461          | 505          | 481          | 522          | 463          | 370          | 437          |
| <b>Net debt</b><br>(Interest-bearing liabilities-Cash and cash equivalents)                                                                            | <b>2,477</b> | <b>2,496</b> | <b>2,825</b> | <b>2,585</b> | <b>2,334</b> | <b>2,255</b> | <b>2,367</b> | <b>2,307</b> | <b>1,985</b> |
| Balance sheet total excluding non-controlling interests                                                                                                | 9,481        | 9,738        | 9,786        | 9,555        | 9,345        | 9,094        | 9,096        | 8,964        | 8,296        |
| <b>Non-interest-bearing liabilities and provisions</b><br>(Balance sheet total-Shareholders' Equity-Interest-bearing liabilities)                      | <b>2,081</b> | <b>2,159</b> | <b>2,186</b> | <b>1,940</b> | <b>1,917</b> | <b>1,937</b> | <b>2,169</b> | <b>2,144</b> | <b>1,982</b> |
| <b>Capital employed</b><br>(Balance sheet total excluding non-controlling interests-Non-interest-bearing liabilities and provisions)                   | <b>7,399</b> | <b>7,578</b> | <b>7,600</b> | <b>7,615</b> | <b>7,428</b> | <b>7,157</b> | <b>6,927</b> | <b>6,820</b> | <b>6,314</b> |
| <b>Average capital employed, R4Q</b>                                                                                                                   | <b>7,548</b> | <b>7,556</b> | <b>7,450</b> | <b>7,282</b> | <b>7,083</b> | <b>6,804</b> | <b>6,683</b> | <b>6,631</b> | <b>6,545</b> |
| Interest expenses adjusted with discounting effect for additional purchase consideration                                                               | 34           | 36           | 39           | 37           | 43           | 44           | 46           | 42           | 40           |
| Interest expenses, R12                                                                                                                                 | 146          | 155          | 163          | 170          | 175          | 172          | 175          | 155          | 172          |
| <b>Profit before interest expenses, R12</b><br>(Profit after net financial items, R12+Interest expenses, R12)                                          | <b>923</b>   | <b>877</b>   | <b>992</b>   | <b>1,075</b> | <b>1,070</b> | <b>1,080</b> | <b>923</b>   | <b>880</b>   | <b>890</b>   |
| <b>Net debt/equity ratio, %</b><br>(Net debt/Shareholders' equity)                                                                                     | <b>55.0</b>  | <b>56.2</b>  | <b>65.5</b>  | <b>57.1</b>  | <b>50.6</b>  | <b>51.5</b>  | <b>57.8</b>  | <b>55.7</b>  | <b>51.0</b>  |
| <b>Equity ratio, %</b><br>(Shareholders' equity/Balance sheet total excluding non-controlling interests)                                               | <b>47.5</b>  | <b>45.6</b>  | <b>44.1</b>  | <b>47.4</b>  | <b>49.4</b>  | <b>48.2</b>  | <b>45.0</b>  | <b>46.2</b>  | <b>46.9</b>  |
| <b>Return on capital employed (R4Q), %</b><br>(Profit before interest expenses, R12/Average capital employed, R4Q)**                                   | <b>12.2</b>  | <b>11.6</b>  | <b>13.3</b>  | <b>14.8</b>  | <b>15.1</b>  | <b>15.9</b>  | <b>13.8</b>  | <b>13.3</b>  | <b>13.6</b>  |
| <b>Interest-coverage ratio, multiple</b><br>(Profit before interest expenses, R12/Interest expenses, R12)                                              | <b>6.3</b>   | <b>5.6</b>   | <b>6.1</b>   | <b>6.3</b>   | <b>6.1</b>   | <b>6.3</b>   | <b>5.3</b>   | <b>5.7</b>   | <b>5.2</b>   |
| <b>Net debt/Adjusted EBITDA, times</b>                                                                                                                 | <b>1.7</b>   | <b>1.8</b>   | <b>2.1</b>   | <b>2.0</b>   | <b>1.8</b>   | <b>1.8</b>   | <b>1.9</b>   | <b>1.9</b>   | <b>1.6</b>   |
| <b>Capital efficiency</b><br>(Adjusted EBITA/working capital), %                                                                                       | <b>45.9</b>  | <b>44.7</b>  | <b>43.0</b>  | <b>43.0</b>  | <b>43.2</b>  | <b>42.3</b>  | <b>42.7</b>  | <b>41.0</b>  | <b>40.7</b>  |

\* Net profit for the year was used for 2025 and 2024; for other years, see definitions.

\*\* From Q4 2023, currency swaps in the parent company of approx. SEK 300 million are reported net.